

# Creating digital opportunity: Skills, skis, scale and scallops

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# Situating my work

## What's the story in smaller city-regions?

- Skiing in Sussex, St-Sauveur or Chamonix
- Particular opportunities and limitations from scale?  
Funnels: ...urban networks? ...hierarchy? ...GPNs?
- Digital breadbaskets to Canada's global cities?
- "Second-rank cities" have been outperforming 1<sup>st</sup> rank in Europe since 2008 (Dijkstra et al 2013)
- Do GPNs fit in city-network theory (Camagni et al 2015) ?
- ...between the global cities and the remote areas?
- RED as national productive efficiency and not just allocative / redistributive (Parkinson et al 2015)

# Theme 1 – Scalar and spatial shifts

## *Canada's Position in GPNs and GINs*

**Q: How, when, where do IP and talent become mobile?**

- How (M&As), when (stage), where (FDI, relocate)
- Recapture metrics?

**H:** IT in small cities more likely to relocate as they scale.

- Mitigation? ...local embeddedness (velcro), founder, niches, prospects, funding sources

### Methods

- Genealogy: Births, dating, marriages, obituaries, maps
- Branham-ish listings + Interviews

### Progress

- 6 / 20 (2016) + 20 (2017); 1<sup>st</sup> Grad student May 2015

### Relevance

- T: local embeddedness vs GPN during maturation
- P: startups to grownups, R.o.I.

### Initial findings

- Geog exit strategies, matchmakers indiv > inst
- Gov clueless (?), but entrepreneurs cognizant of recapturing talent from implosions, tag VC

# Theme 2 Digital skills

## *The local context for global networks*

**Q:** How are digital skills linked to youth employability and SME productivity?

**H:** SMEs have poor capacity to assess DS, provide job-specific training, or couple with vintage technology

### Methods

- Quant (PIAAC) and Qual (forestry and FIRE)
- 2 (2016) + 2 case studies (2017), interviews

### Progress

- Cf UNB-UdeM Digital skills SSHRC PDG (2014-17)
- OECD PIAAC PSTRE data with NB PETL (Aug 2015)

### Relevance

- T Micro-level productivity effects of DS integration
- T From occupational to skills mismatches
- P Curricular development, point of acquisition

### Initial findings

- Co-existence of \$15 and \$25/hr jobs in same sector
- NB PSec and labour market disjointed
- DS used as worker and youth retention strategy

# Theme 3 Bioenergy

## Diffusion of digital technology

**Q1:** From where are resource-based companies sourcing ICT to develop new revenue streams (bioenergy)?

**Q2:** What role have local ICT providers played in the dynamic evolution of bioenergy clusters?

**H1:** Sourcing mainly from Europe (Ger, Aut, Fra, Fin, Ned).

**H2:** Cluster local ICT sourcing and tech exports = LT

### Methods

- SSHRC assessment + policy partners → int'l comparisons  
Case studies: NB15, AUT15, FRA15, NED15, Cal16

### Progress

- 6 / 15 (2015) + 27 (2016), 15 more scheduled (2015)
- 1<sup>st</sup> grad student (May 2015)

### Relevance

- Demand-driven innovation, GHG, green jobs

### Initial findings

- Using resource no guarantee of VA (NB vs NED)
- Sustainability: Margins falling for low VA, retention
- Policy / Supply gap (NBIF) vs Demand (AcFor)

# Food for thought

- Role of markets (cost of producing and transpo)
- In terms of national policy, does it matter how small-cities connect to GPNs ? ...up hierarchy or directly to ski slopes in Cali and Europe?